

tors to cause power leakage. It will be quite easy, too, for them to tie a piece of very heavy string several times back and forth between two parallel transmission lines, winding it several turns around the wire each time. Beforehand, the string should be heavily saturated with salt and then dried. When it rains, the string becomes a conductor, and a short-circuit will result.

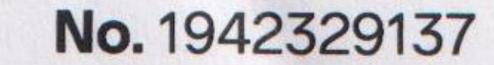
- (11) General Interference with Organizations and Production
 - (a) Organizations and Conferences
 - (1) Insist on doing everything through "channels." Never permit short-cuts to be taken in order to expedite decisions.
 - (2) Make "speeches." Talk as frequently as possible and at great length. Illustrate your "points" by long anecdotes and accounts of personal experiences. Never hesitate to make a few appropriate "patriotic" comments.
 - (3) When possible, refer all matters to committees, for "further study and consideration." Attempt to make the committees as large as possible never less than five.
 - (4) Bring up irrelevant issues as frequently as possible.
 - (5) Haggle over precise wordings of communications, minutes, resolutions.
 - (6) Refer back to matters decided upon at the last meeting and attempt to re-open the question of the advisability of that decision.
 - (7) Advocate "caution." Be "reasonable" and urge your fellow-conferees to be "reasonable" able" and avoid haste which might result in embarrassments or difficulties later on.
 - (8) Be worried about the propriety of any decision raise the question of whether such action as is contemplated lies within the jurisdiction of the group or whether it might conflict with the policy of some higher echelon.

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1.	Longest Filibuster: The longest individual filibuster in U.S. history was conducted by Senator Strom Thurmond in 1957. He spoke for 24 hours and 18 minutes in an attempt to block the Civil Rights Act of 1957. Despite his efforts, the bill eventually passed (MarketScreener) (Fidelity UK).

The act of filibustering a meeting.





CONTRACT NOTE IN COMMISSION

Created 2024-05-03

Account: 55689723

Account owner: Pål Axel Berger

National registration number: 8906074094

Business date: 2024-04-09 Settlement date: 2024-04-11

We have bought the following securities on your behalf:

SHELL.UK (ISIN GB00BP6MXD84) - Shell PLC

Volume	Price	Currency	Market	Time	
1	2 812,5000	GBP	LONDON STOCK EXCHANGE	09:00:19	
1	2 812,5000				

Settlement

Currency rate GBP/SEK 13,400568

Purchase price (SEK)	376,96
Courtage (SEK)	9,00
Stamp duty (SEK)	1,88
Charge (SEK)	0,00
Interest (SEK)	0,00
To pay (SEK)	387,84

104 25 Stockholm





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L London
BROKER 1AQAQ
TRANS FQ50146020
FQ50146020

please detach this counterfoi

CERTIFICATE No.

SHAREHOLDER

TRANSFER No.

DATE

NUMBER OF ORDINARY SHARES

00500279

11498589957

FQ50146020

07 Mar 2024

1



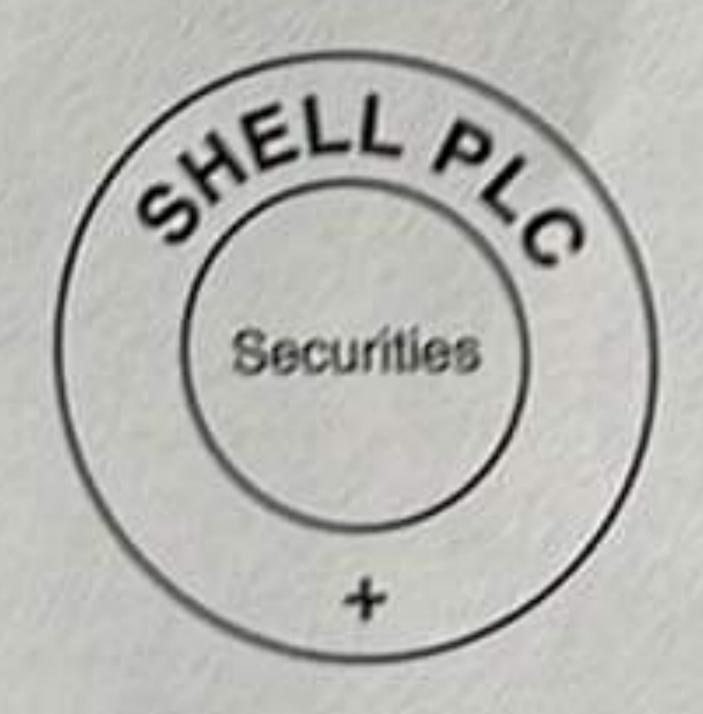
(Incorporated in England and Wales under the Companies Act 2006 with Registered No. 04366849)

Ordinary Share Certificate

This is to Certify that the undermentioned is/are the Registered Holder(s) of the number of Ordinary share with a nominal value of €0.07 each in Shell plc as stated below, subject to the provisions of the Article of Association of the Company.

NAME(S) OF HOLDER(S)
MR JOSHUA WIRZ

Given under the Securities Seal of the Company



NUMBER OF ORDINARY SHARES

This certificate should be kept in a safe place. It will be needed when you sell or transfer the shares.

No transfer of this holding or any partian of this holding will be registered unless this certificate is deposited at the office of the Registrar.

Josh's Share receipt. Has is Equiniti Limited, Aspect House, Spencer Road, Lancing, West Sussex, BN99 6DA, United Natigacian Lancing the relevant reference for correspondence is No. 0001.

There is a range of shareholder information online. You can check your holding and find practical help on transferring shares or updating your details at www.shareview.co.uk



549678:000045:1/1

MR JOSHUA WIRZ 3/226 ABERDOUR STREET GLASGOW G31 3NH





attendance/admittance card

InterContinental London - The O2, 1 Waterview Drive Greenwich Peninsula, London, SE10 OTW, United Kingdom

Tuesday May 21, 2024 at 10:00 (UK time), 11:00 (Dutch time)

Further information is given in the Notice of Annual General Meeting available on the Company's website to view or download: www.shell.com/agm

Security Information

There will be a security check in the reception area at the venue, and a routine bag search will be undertaken and all bags must be stored in the cloakroom. You will not be permitted to take liquids into the venue. Any other items deemed to be inappropriate will be removed and stored until the end of the event. Although unlikely, body searches may also be in operation.

The use of mobile phones, other electrical equipment and cameras will not be permitted within the meeting room. We strongly suggest that you do not bring larger devices, such as tablets and laptops, as these will be required to be stored in the cloakroom.

Behaviour that may interfere with anyone's security or safety or the good order of the meeting (whether physical, verbal or otherwise) will not be tolerated. Anyone who does not comply may be removed from the meeting without warning. Anyone attempting to take photos, film or record the proceedings may be asked to leave.

Voting ID

1926818883

Task ID

178788

Shareholder Reference Numbe

11498589957



1267394018

Notice of Availability of Shareholder Documents + 2024 AGM information



Dear Shareholder,

Meeting ("AGM") of Shell plc (the "Company") v hich will be a hybrid meeting, held online via the Lumi electronic meeting platform, and at the InterContinental London – The O2, 1 Waterview Drive, Greenwich Peninsula, London SE10 0TW, United Kingdom on Tuesday May 21, 2024 at 10:00 (UK time), 11:00 (Dutch time).

Our hybrid AGM provides three ways in which shareholders can follow the proceedings: (i) attending and participating in person; (ii) attending and participating in the webcast by registering through an electronic platform ("digitally attending"); or

(iii) simply watching the webcast. Details on how to do each of these options are provided within the Notice of Annual General Meeting, which can be viewed or downloaded at www.shell.com/agm. The Annthe invitation to the meeting arrived year ended December 31, 2023 can also be downloaded from our website at www.shell.com/investor.

We strongly encourage you to register in the "Keep up to date with Shell" section of our website at www.shell.com/news-and-insights/newsroom to receive AGM information including any changes to the AGM format. As in previous years, we strongly encourage our shareholders to submit their proxy voting instructions in advance of the meeting.

Questions and Answers

The question and answer session during the AGM will allow shareholders attending both physically and digitally an opportunity to pose questions to the Board on the business set out in the Notice of Annual General Meeting.

In recent years, we have sadly seen some attendees at the meeting whose methods of engagement were disruptive and, at times, unsafe. Actions of this kind will merely serve to limit the Board's engagement and dialogue at the meeting as the Board will always prioritise the safety of those in attendance.

Vote Online

You can vote your shares or appoint a proxy online at www.sharevote.co.uk. You will need your Voting ID, Task ID and Shareholder Reference Number (SRN), shown on the reverse of this document.

If you would prefer to receive a paper Prox Form/Voting Instruction Form to register y voting instruction for the AGM, please cor our Registrar (Equiniti) on +44 (0) 800 169

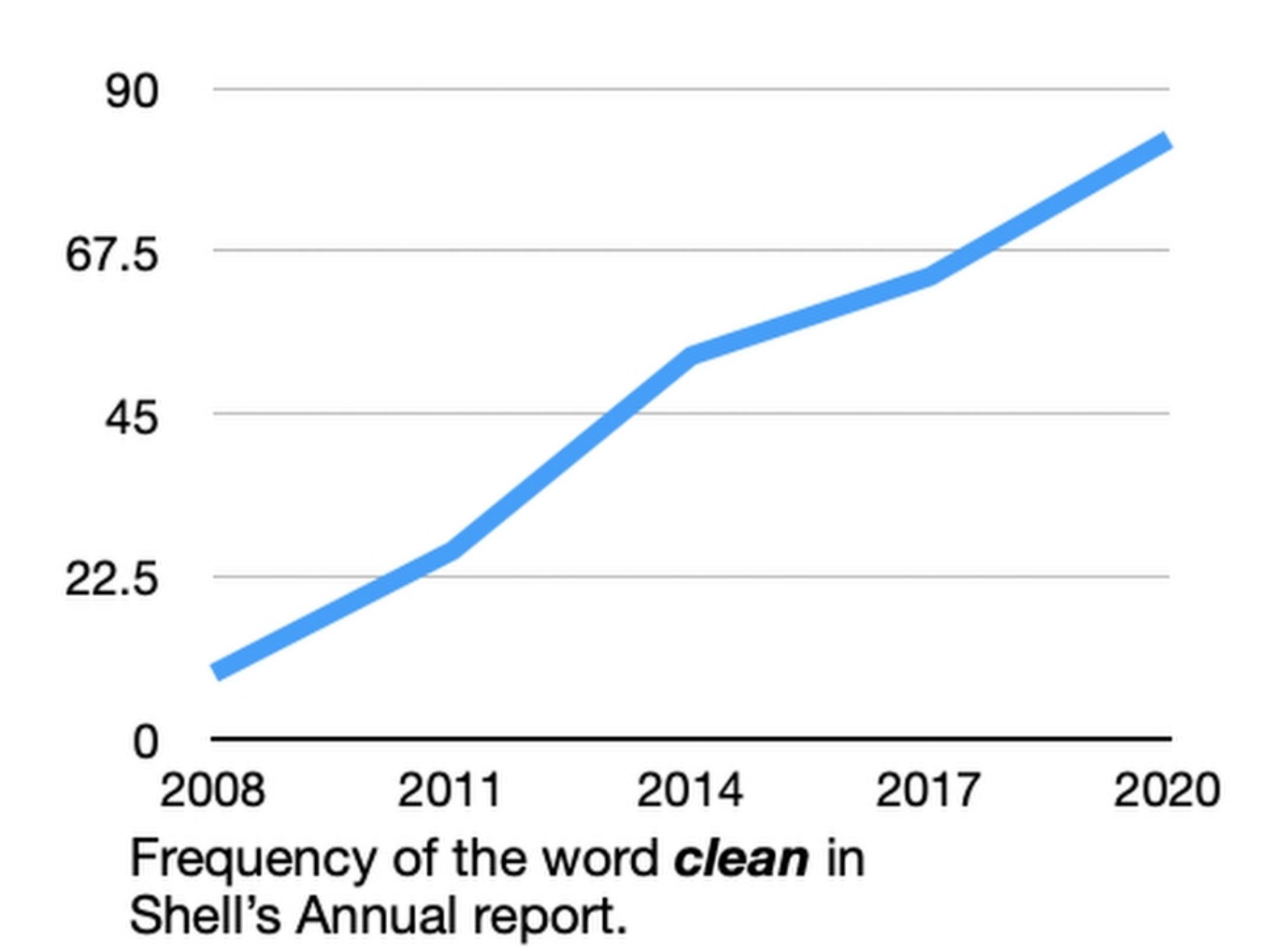
Equiniti can also update your communication preferences, if you would like to receive pay of shareholder documents in future years. Expression to the AGM, as well as a Proxy Forms and Voting Instruction Forms, reach the Company's Registrar no later that (UK time), 11:00 (Dutch time) on Friday May Shareholders should refer to the Notice of Ageneral Meeting for further information on appointment of a proxy. This Notice of Avanot a summary of the proposals to be consisted AGM and should not be considered as for reading the Notice of Annual General Meeting for further and as the AGM and should not be considered as for reading the Notice of Annual General Meeting for further and for reading the Notice of Annual General Meeting for further and for reading the Notice of Annual General Meeting for further and for reading the Notice of Annual General Meeting for further and for reading the Notice of Annual General Meeting for further and for reading the Notice of Annual General Meeting for further and for reading the Notice of Annual General Meeting for further and for reading the Notice of Annual General Meeting for further and for reading the Notice of Annual General Meeting for further and for reading the Notice of Annual General Meeting for further and for furthe

The Notice of Annual General Meeting war available until, at least, the end of the AGI the other documentation referred to there kept available on the Company's website least the period required by applicable lay and regulations.

Yours faithfully,

Sir Andrew Mackenzie

Chair, Shell plc





How to ask a question Attending in person

There will be a dedicated question point located in the main auditorium. Ushers will be available to direct you to the question point and you will be directed where to sit ahead of raising your question.

Attending digitally

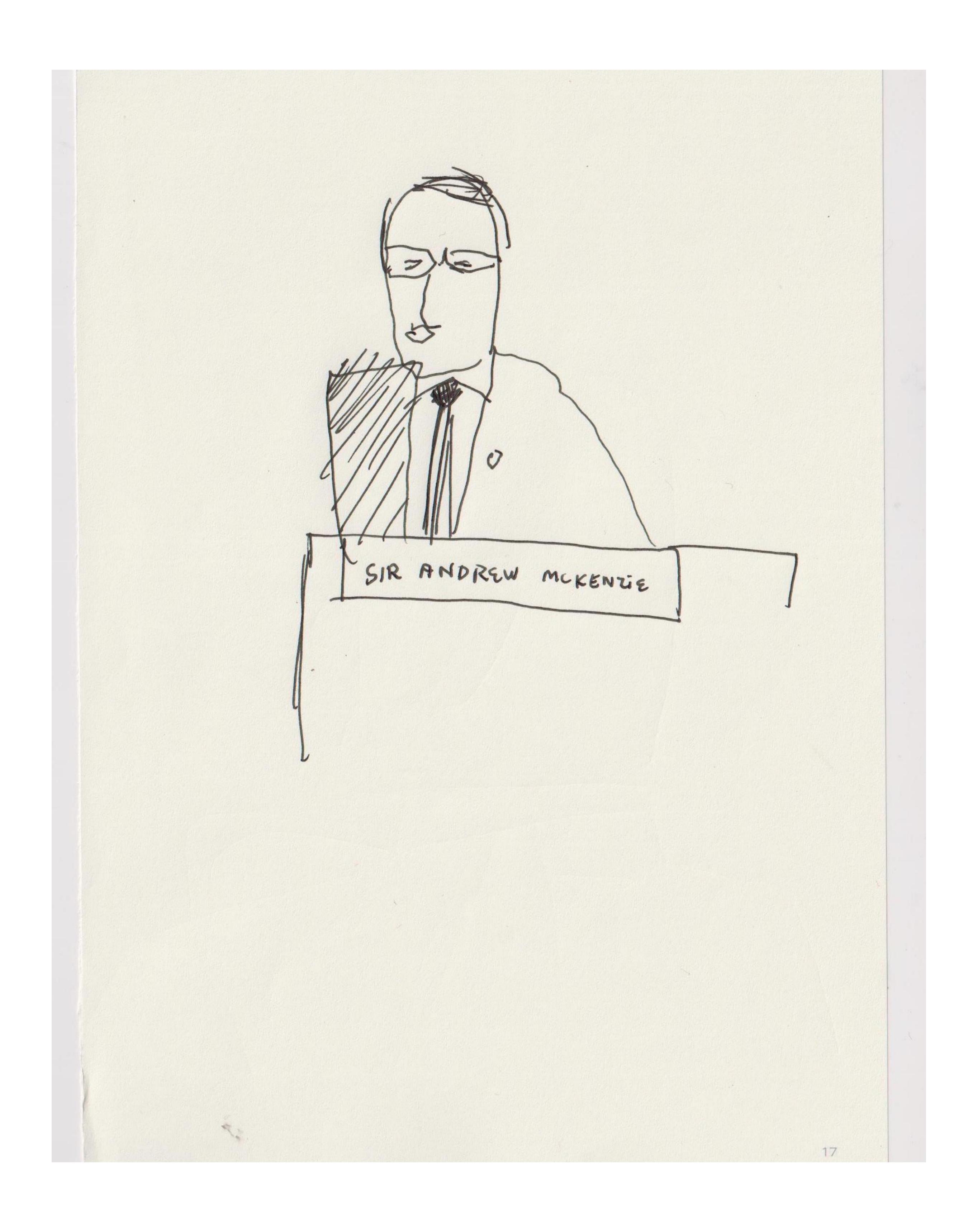
Only those shareholders that digitally attend the meeting via shell.lumiconnect.com/120-066-131 will be able to participate in the Question and Answer session. Specific details on how to ask a question will be provided once you have access to the AGM, on Tuesday May 21, 2024.

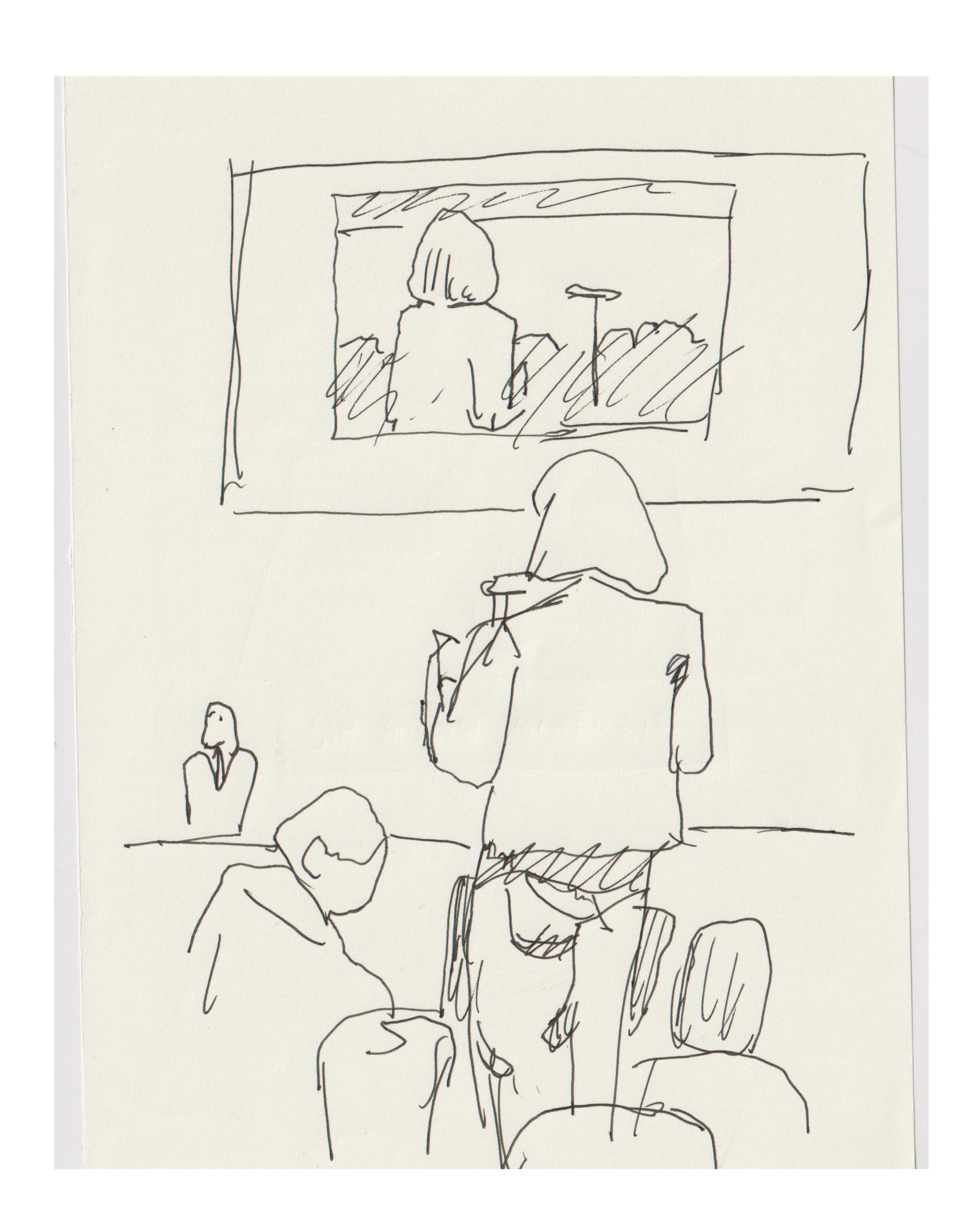
Josh Wirz Question - The word "clean" was used three times in the 2009 annual report, but 91 times 2020, during the same time a study published by the public library of science declares that Shell shows no trend toward lower fossil fuel production, less business-model reliance on upstream, and declining fossil fuel reserves. Could the board elaborate on this misalignment between financial activity and amplified discourse about clean energy and climate change?



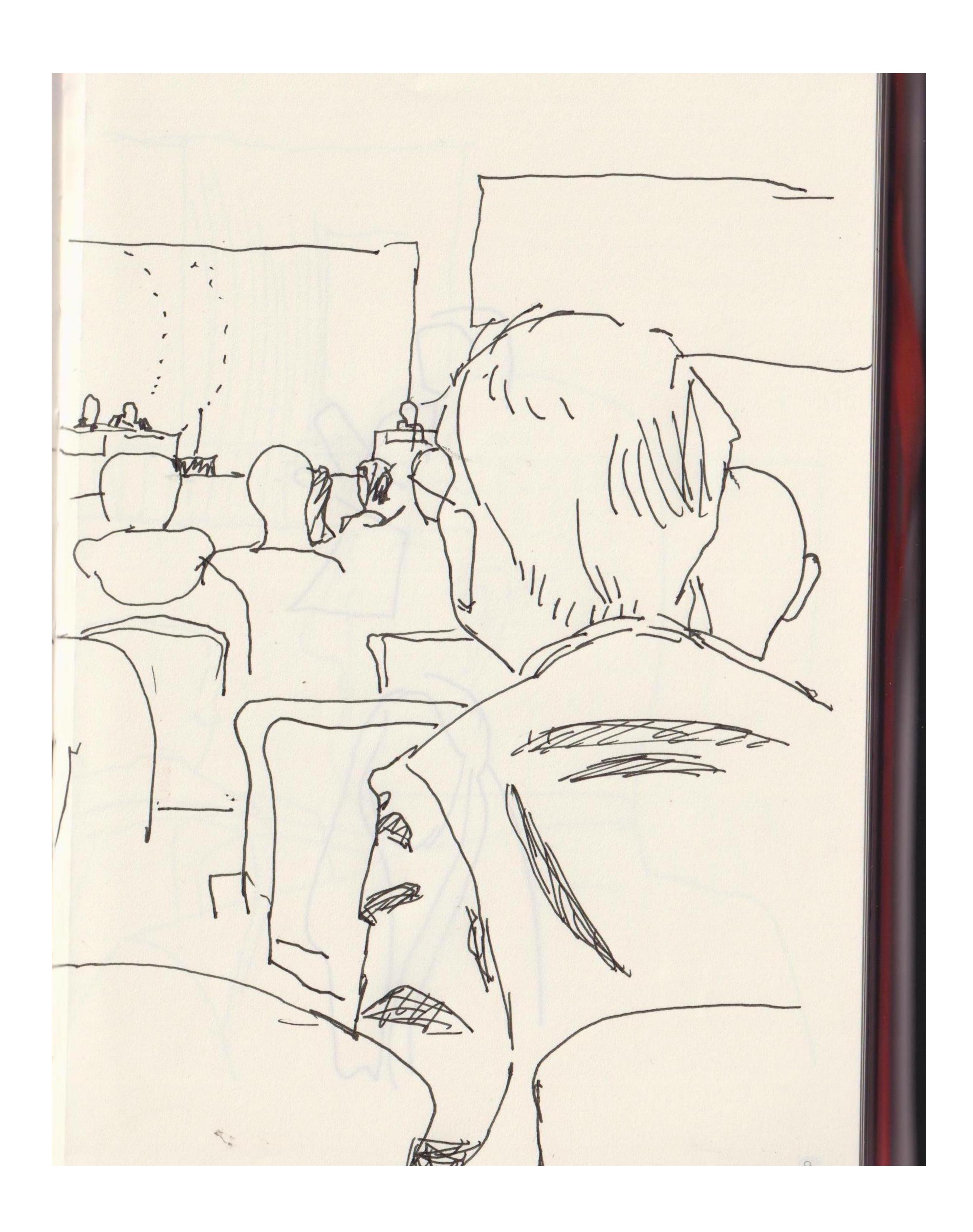




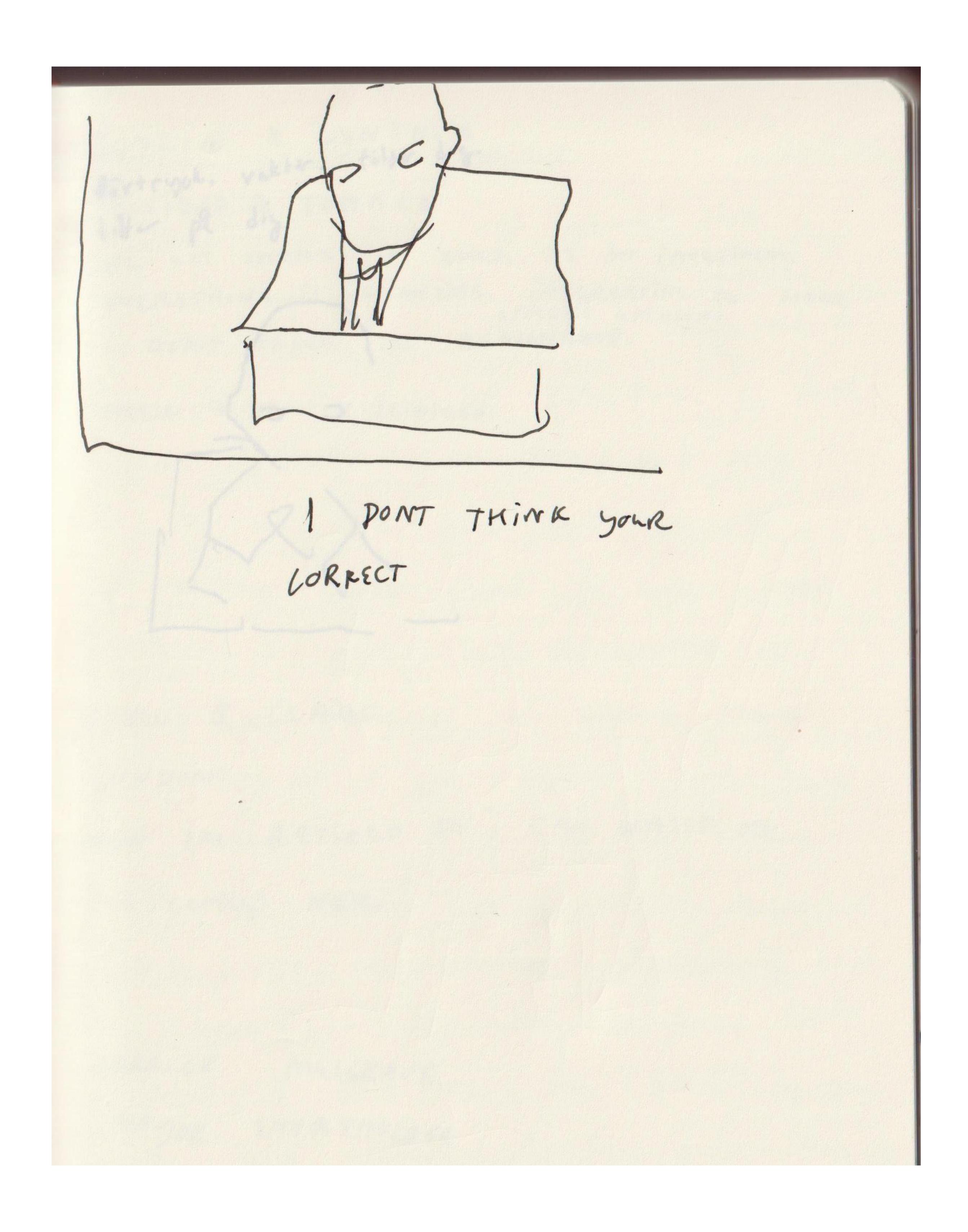


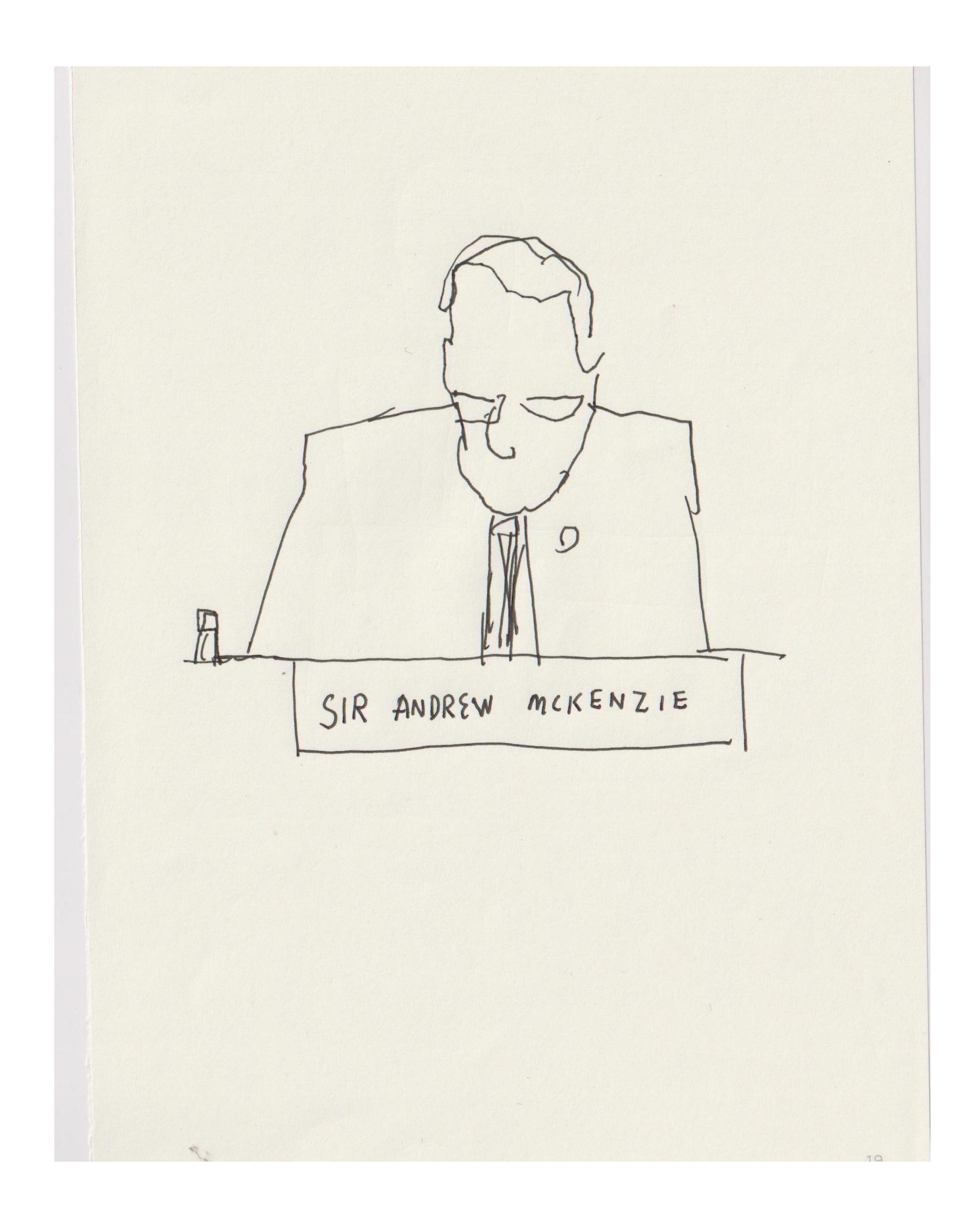










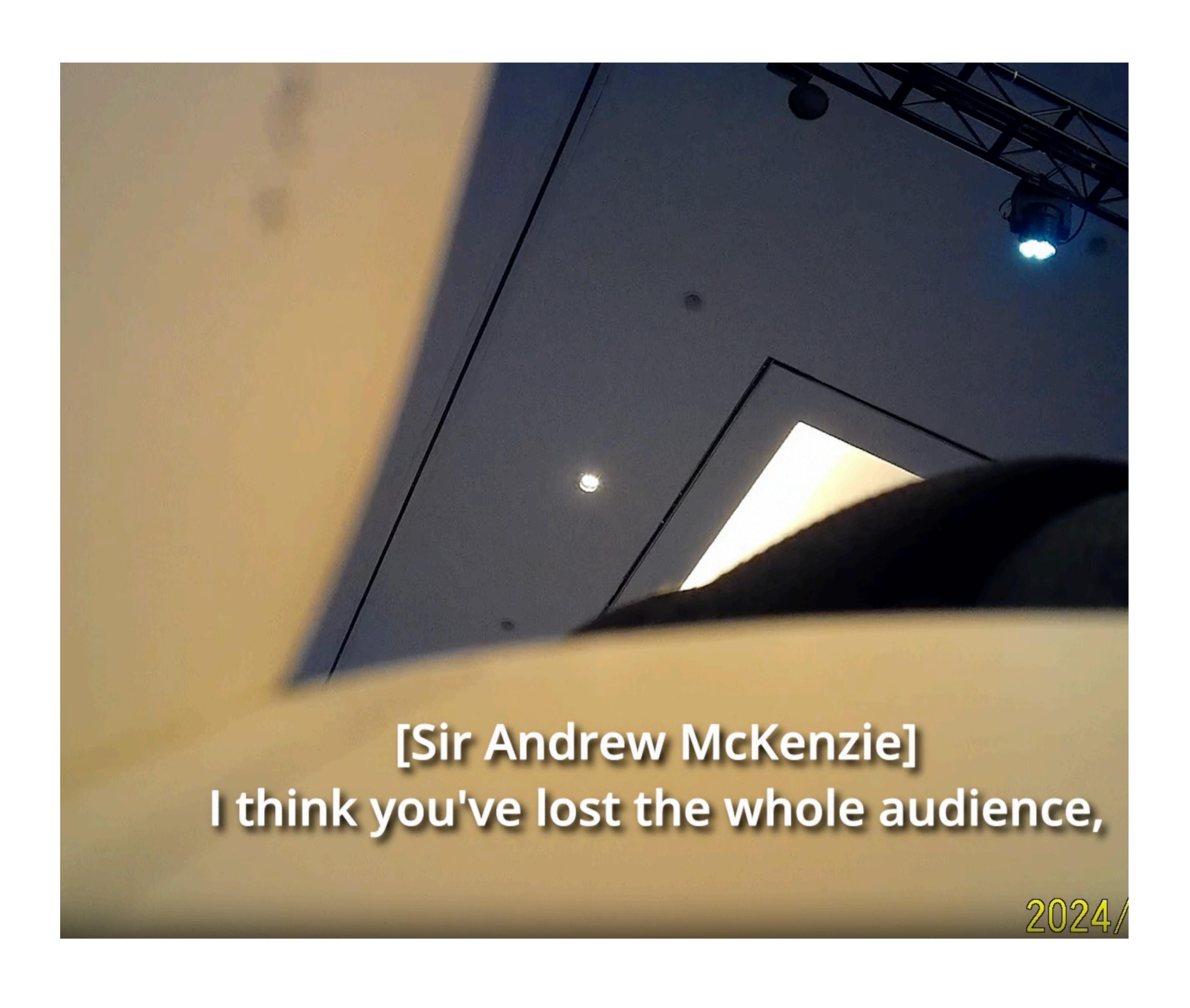


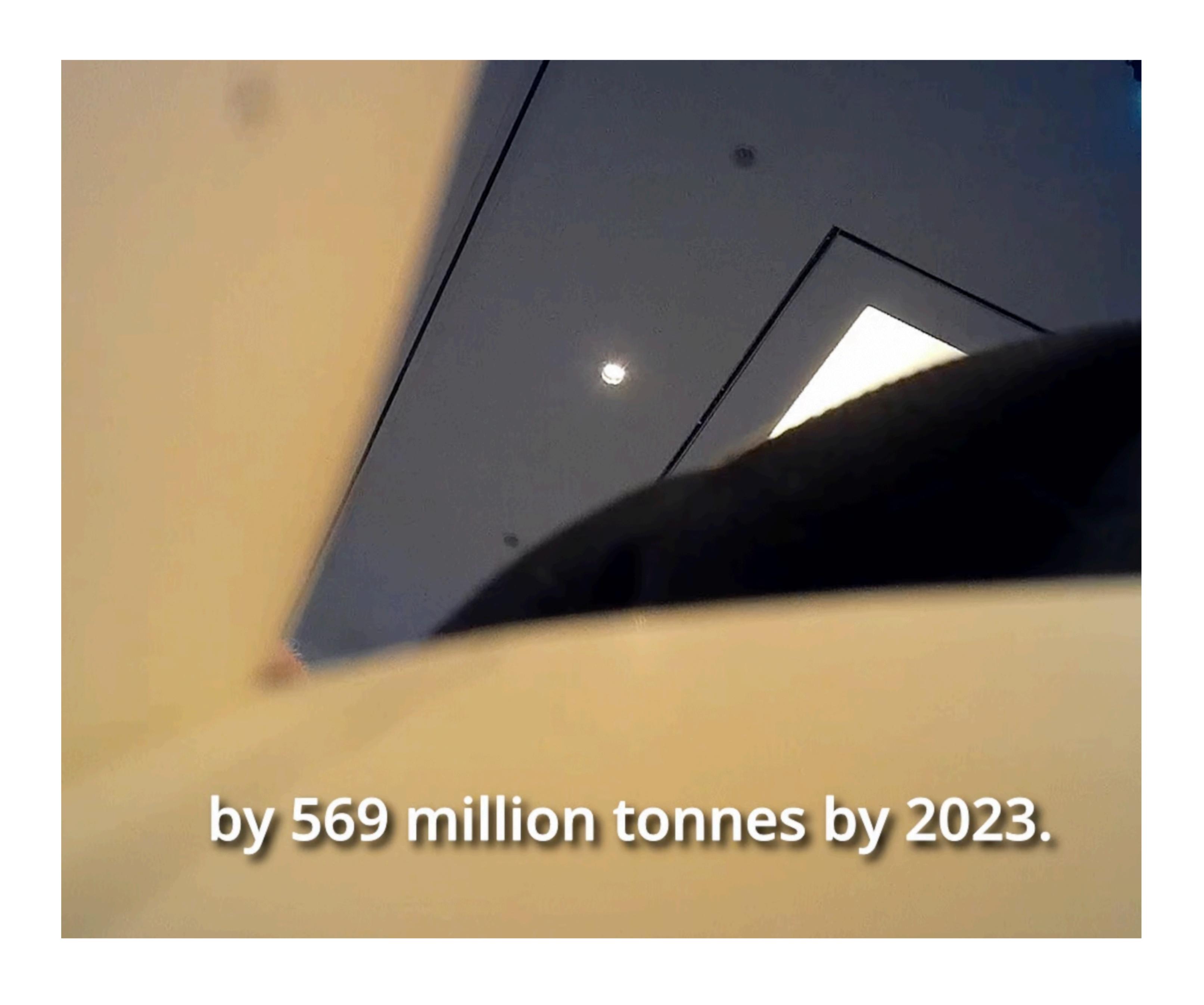
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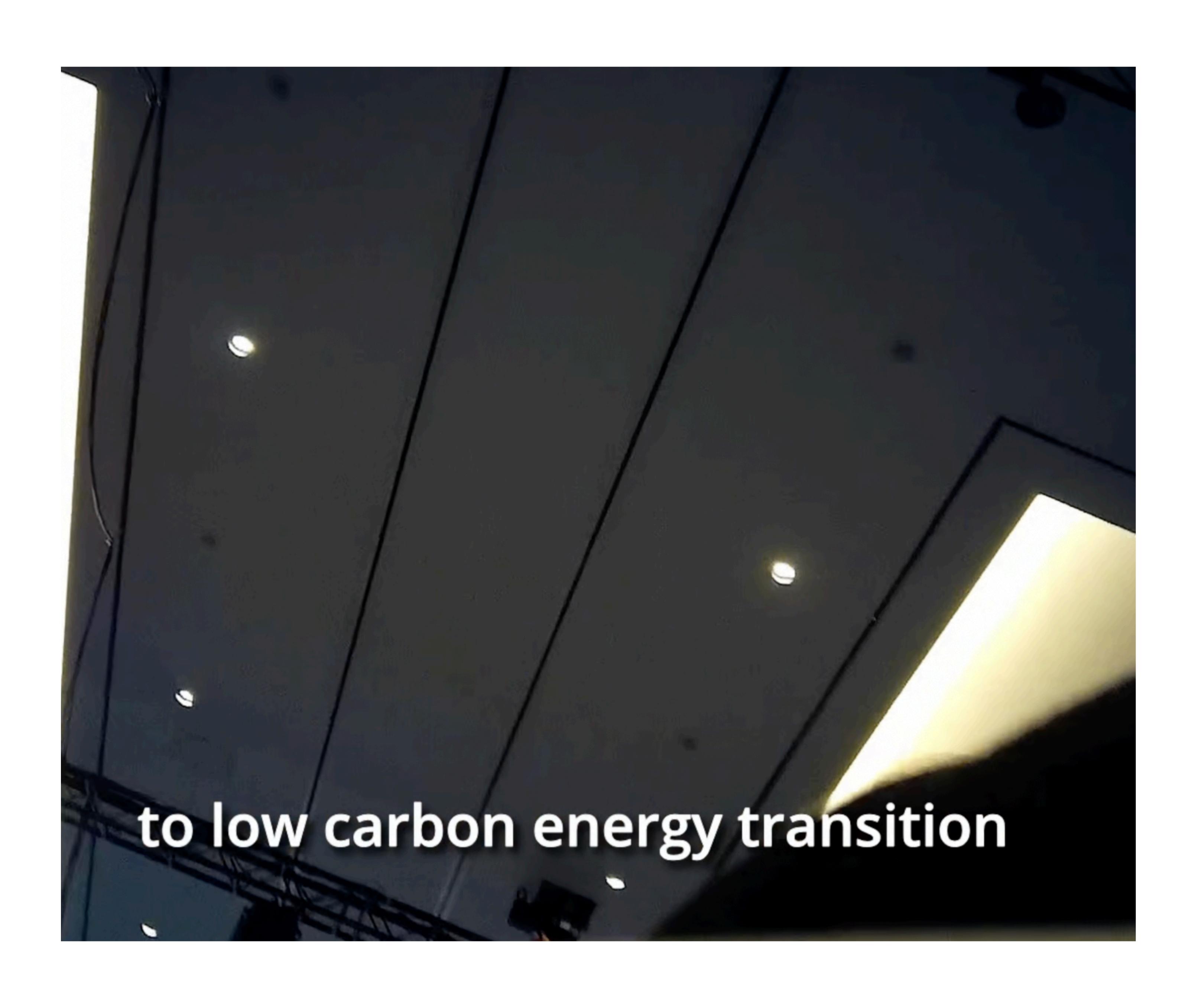
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Andrew Mackenzie (businessman)

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Article Talk Read Edit View history Tools ✓

From Wikipedia, the free encyclopedia

Sir Andrew Stewart Mackenzie FRS^[4] (born 20 December 1956^{[5][1]}) is a Scottish businessman, who is the chairman of Shell plc and formerly CEO of BHP Billiton, the world's largest mining company.^[6] He succeeded Marius Kloppers, on 10 May 2013,^{[3][7]} and was succeeded by Mike Henry, at the start of 2020.

Early life [edit]

Andrew Stewart Mackenzie was born in December 1956,^[8] grew up in Kirkintilloch, Scotland, and was educated at the University of St Andrews where he graduated with a first class bachelor's degree in geology in 1977. He went on to study at the University of Bristol where he was awarded a PhD in organic chemistry in 1981.^[9]

Career [edit]

Mackenzie was a postdoctoral research fellow with the British Geological Society.^[3] He was a Humboldt fellow and worked at the Nuclear Research Centre in Jülich, Germany. He published over 50 research papers as a scientist.^{[3][10][11][12][13][14][15]}

In 1983, Mackenzie joined BP's research division. He worked his way to BP Finance, and then as head of capital markets. After 22 years at BP, he left as group vice-president petrochemicals.^[3]

In April 2004, Mackenzie joined Rio Tinto as chief executive of the industrial minerals division. In June 2007, he was the chief executive officer, diamonds & minerals.^{[3][16]}

He was a trustee of a think tank, Demos, from 2005 until June 2008.^[16]

Mackenzie was poached from Rio Tinto in 2007 by then CEO of BHP Billiton Marius Kloppers, ahead of a failed takeover bid of Rio Tinto.^[17] Mackenzie became the chief executive of non-ferrous in BHP Billiton in November 2008. He succeeded Marius Kloppers as the CEO of BHP Billiton in May 2013.^{[3][16]} In 2014, he was paid \$7,123,000 in total compensation.^[16] Australia mining head Mike Henry succeeded Mackenzie as BHP CEO on 1 January 2020.^[18]

In March 2021, Mackenzie was tapped to replace Chad Holliday as company chair of Royal Dutch Shell starting May 2021.^[19]

Sir Andrew Mackenzie

FRS



Born Andrew Stewart Mackenzie 20 December 1956 (age 67)^[1]

North of London,^[2] England,

United Kingdom

Occupation Chairman Shell plc

Alma mater University of St Andrews (BSc)

University of Bristol (PhD)

Employers BP

Rio Tinto Group BHP Billiton

Spouse Liz Allan^{[1][3]}

Academic background

Thesis Applications of biological marker

compounds to subsurface



